TECHNICAL ASSISTANCE FOR RESULTS ORIENTED MONITORING IN TÜRKİYE – PHASE IV

What's it about?

Technical Assistance for Results Oriented Monitoring in Türkiye – Phase IV, or in short hand, ROM Phase IV, is contracted by the CFCU and has as main beneficiary the Directorate for EU Affairs at the Ministry of Foreign Affairs in its function as NIPAC. It has been under implementation since end September 2025. ROM Phase IV is implemented by Particip GmbH.

The Project has three main components, of which the first - "ROM services" - is the foundation:

- ROM services
- Capacity Development
- Reporting and Communication.

ROM services comprise mainly ROM reviews to be delivered over the coming 22 months as well as other activities to develop and sustain the ROM system in Türkiye.

Capacity development consists of various activities to enhance the performance of those working within the IPA system (NIPAC, Managing Authorities, Operating Structures and Lead Institutions).

Dedicated training activities are foreseen for these target groups.

Reporting involves provision of consolidated data and analysis resulting from ROM reviews to inform Sectoral Monitoring Committees, IPA Monitoring Committee, higher levels of relevant ministries and more broadly programme managers.

Communication activities focus mainly on transmitting the lessons and success of IPA to a wider audience within and outside the Turkish public administration and highlighting the mutual benefits and effectiveness of joint EU- Türkiye financial cooperation.

The entire Project can be understood in terms of its learning logic: ROM reviews are a source of learning for multiple actors at different levels, starting with project implementers and programme managers. Within this Project, ROM reviews drive learning in terms of capacity development, reporting and communication. And, in turn, learning drives continuous improvement in policy and programme planning and implementation.

The key contact points for the Project are:

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ROM REVIEWS

✓ Findings ✓ Lessons ✓ Recommendations	Best Practices and Case Studies	Capacity Development
Reporting	Learning Among IPA Community	Wider Communication

- Improved Project Performance and Results
- Improved Future Programmes and projects & their results
- Enhanced awareness and commitment to of EU Türkiye Financial Cooperation

ROM | RESULTS ORIENTED MONITORING

1 Overview of ROM

Results-Oriented Monitoring – ROM – is the European Commission's (EC) monitoring approach to assess the performance and results of its projects and programmes outside the European Union. ROM provides feedback to programme managers in the EC and their partner country institutions on how well projects are performing and provides recommendations to maximise project benefits. ROM in Türkiye is managed by the Ministry of Foreign Affairs' Directorate for EU Affairs – NIPAC.

ROM here in Türkiye is used to monitor projects funded under the EU's IPA II and IPA III programmes. The projects to be monitored are all either on-going or completed interventions and are selected by NIPAC in collaboration with the EU Delegation and other IPA institutions.

These projects are then monitored by independent consultants from the ROM contractor, Particip GmbH, who are hired specifically to deliver the 'ROM review'. The ROM review involves several phases including a one-week 'field mission' to meet project stakeholders and gain their insights into the intervention's performance (see below).

The ROM produces as its main output a "Monitoring Report". Draft versions of the Monitoring Report are shared with project partners for their review and comments. The final ROM Monitoring Report is disseminated to NIPAC and project stakeholders for their information and contains findings, conclusions and recommendations on the intervention under review.

2 The ROM Criteria

ROM assesses the performance of an IPA intervention using the analytical criteria below.

These ensure that the ROM comprehensively analyses all aspects of the project.

RELEVANCE	EFFICIENCY	EFFECTIVENESS	IMPACT*	SUSTAINABILITY	CROSS-CUTTING ISSUES	LEARNING
How well is the intervention designed? How well does it meet beneficiary needs?	How well are the intervention's resources being used to produce results?	Has the intervention delivered its planned results? What are the changes it has brought about?	Can we see any wider changes that the intervention has contributed to?	Are the results going last after the intervention is over?	How well does the intervention address key horizontal themes (climate, gender, communications)	What can we learn from this intervention?

3 The ROM timeline

A ROM review lasts roughly **three months** and is split into across 5 different phases.

Desk Phase **21 days**	Field Phase **5 days (4 for ex-post)**	Reporting Phase **21 days**	Comments Phase **14 days**	Finalisation Phase **14 days**

4 ROM In Summary

ROM is:
- **Independent:** carried out by external consultants who are not part of the EC or Turkish government.
- **Objective:** based on objectively verified evidence from documents and people involved in these projects/programmes.
- **Rigorous:** uses a standardised, detailed methodology to monitor EC-funded projects.

ROM is not:
- **An audit:** ROM is focused on performance and results, not financial control.
- **A compliance check:** ROM assesses project performance holistically, across a range of different criteria and doesn't focus on whether rules or procedures have been followed, or not.